## **Baxter Academies of Maine**

## Consolidated Balance Sheet

	Baxter Academy 09/30/2020	BAREC 09/30/2020	Intercompany Eliminations	Consolidated 09/30/2020
Assets				
Current Assets				
Cash	323,652	0		323,652
Restricted Cash - Working Capital Reserve	23,181	0		23,181
Accounts Receivable	298,000	0		298,000
Prepaid Assets	23,025	0		23,025
Total	667,858	0	0	667,858
Property and Equipment				
Furniture and Equipment	156,462	0		156,462
Leasehold Improvements	0	4,455,152		4,455,152
Less - Accumulated Depreciation	(156,462)	(530,598)		(687,060)
Total	(0)	3,924,554	0	3,924,554
Other Assets				
Security Deposits	0	0		0
Restricted Cash - Debt Retirement	400,000			400,000
Restricted Cash - Working Capital Reserve	0	33,210		33,210
Due from Related Party	0	160,646	(160,646)	0
Notes Receivable	3,434,450	0	(3,434,450)	0
Total	3,834,450	193,857	(3,595,096)	433,210
Total Assets	4,502,307	4,118,411	(3,595,096)	5,025,622
Total	4,502,307	4,118,411	(3,595,096)	5,025,622
Total Liabilities and Net Assets				
Liabilities				
Current Liabilities				
Accounts Payable	0	0		0
Accrued Expense	44,591	0		44,591
Current Portion of Long Term Debt	45,024	0		45,024
Accrued Summer Payroll	23,181	0		23,181
Total	112,796	0	0	112,796
Long Term Liabilities				
Due to / from Real Estate Corp	160,646	0	(160,646)	0
Notes Payable	2,452,314	4,184,963	(3,434,450)	3,202,827
Total Long Term Liabilities	2,612,960	4,184,963	(3,595,096)	3,202,827
Net Assets	1,776,551	(66,552)		1,709,999
Total	4 500 207	A 110 A11		E UJE CJJ
Total	4,502,307	4,118,411	(3,595,096)	5,025,622

## **Baxter Academies of Maine**

	Actual YTD 44,104	BOD Adjusted Annual Budget	Variance Annual Budget - YTD 09/30/2020
Revenue			
Government Revenue	1,418,369	1,027,082	93,287
Student Contributions	6,080	10,500	(4,420)
Other Revenue	12,988	33,949	(20,962)
Total Revenue	1,437,437	1,071,532	67,905
Expenses			
Personnel Expenses			
Wages	318,454	534,515	(216,061)
Benefits	72,683	149,368	(76,685)
Total	391,137	683,883	(292,746)
Non-Personnel Student Expenses			
Supplies	321,091	15,100	305,991
Dues and Fees	2,276	4,875	(2,599)
Contracted Services	1,920	18,226	(16,306)
Student Health	541	750	(209)
Total	325,827	38,951	286,876
Student Transportation			
Student Commuting Expense	20,000	56,950	(36,950)
Educational Transportation Costs	241	8,125	(7,884)
Student Support	6,455	5,475	980
Total	26,695	70,550	(43,855)
Facillities and Operations			
Facilities Expense	277,843	251,828	26,015
Operations Expense	10,252	26,320	(16,068)
Total Facillities and Operations	288,095	278,148	9,947
Total	1,031,754	1,071,532	(39,778)
NET SURPLUS/(DEFICIT)	405,683	(0)	107,683

## **Baxter Academies of Maine**

	Dept	Actual YTD 9/30/2020	BOD Adjusted Annual Budget	Variance Annual Budget - YTD 09/30/2020
Revenue	i			
Government Revenue				
Federal Grants		298,000	18,750	279,250
State Subsidy		1,120,369	1,008,332	112,037
Total	_	1,418,369	1,027,082	391,287
Student Contributions				
Student Lunch Fees		230		230
Technology Fees		45	3,000	(2,955)
Other Student Fees		5,805	7,500	(1,695)
Total	_	6,080	10,500	(4,420)
Other Revenue				
Interest Income		10,733	10,749	(17)
Other Income		1,256	10,700	(9,444)
Donations	_	999	12,500	(11,501)
Total	_	12,988	33,949	(20,962)
Total	_	1,437,437	1,071,532	365,905
Total Revenue	_	1,437,437	1,071,532	365,905
Expenses				
Personnel Expenses				
Wages				
Salaries		314,967	515,151	(200,183)
Teacher Stipends		3,487	1,914	1,572
Substitutes			7,700	(7,700)
Tutoring			1,250	(1,250)
Adjunct			8,500	(8,500)
Total		318,454	534,515	(216,061)

Benefits			
Payroll Taxes	5,812	12,206	(6,395
Employee Insurance	34,795	82,336	(47,542
Retirement	31,573	51,325	(19,753
Professional Development	504	3,500	(2,996
Total	72,683	149,368	(76,685
Total	391,137	683,883	(292,746
Non-Personnel Student Expenses			
Supplies			
Instructional Supplies	46,903	10,000	36,903
Hardware	259,977	2,250	257,727
Software	14,211	2,850	11,361
Total	321,091	15,100	305,99 <sup>-</sup>
Dues and Fees			
Student Activity Fees	165	4,250	(4,08
Dues and Fees	2,111	625	1,48
Total	2,276	4,875	(2,599
Contracted Services			
Psychological Services	1,000	3,340	(2,340
Speech Pathology	(2,358)	6,875	(9,233
Other Contracted Services	3,278	6,711	(3,43
Honoraria		200	(200
Student Assessment Costs		1,100	(1,100
Total	1,920	18,226	(16,30
Student Health			
Nursing		500	(500
Health Supplies	541	250	29
Total	541	750	(209
Total	325,827	38,951	286,870
Student Transportation			
Student Commuting Expense			
Bus Service	20,000	56,950	(36,950
Total	20,000	56,950	(36,950

NET SURPLUS/(DEFICIT)	405,683	(0)	405,683
Total	1,031,754	1,071,532	(39,778)
Total Facillities and Operations	288,095	278,148	9,947
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Total	10,252	26,320	(16,068)
Miscellaneous Expense	360	1,988	(1,628)
Dues and Fees		750	(750)
Other Purchased Services	3,431	2,000	1,431
Office Supplies	180	1,250	(1,070)
Discretionary Expense		258	(258)
Bond Expense		1,125	(1,125)
Recruitment Expense	.,	500	(500)
Accounting Services	4,000	.,	4,000
Software	274	1,250	(976)
Payroll Fees	1,227	1,950	(2,730)
Audit and Tax		2,750	(2,750)
Legal Fees	780	12,500	(11,720)
Operations Expense			
Total	277,843	251,828	26,015
Depreciation	52,443	52,750	(307)
Copier Expense	1,819	2,250	(431)
Maintenance	2,982	10,000	(7,018)
Other Venue	385	1,250	(865)
Utilities	5,570	10,000	(4,430)
Property Insurance	10,541	4,000	6,541
Telecommunications	9,309	9,000	309
Internet	2,100	2,100	0
Custodial	17,997	26,690	(8,693)
Interest Expense	64,021	50,597	13,425
Rent	110,676	83,191	27,484
Facilities Expense			
Facillities and Operations			
Total	26,695	70,550	(43,855)
Total	6,455	5,475	980
Food and Catering		750	(750)
Student Parking	6,300	4,725	1,575
Purchased School Lunches	155		155
Student Support			
		0,120	(1,001)
Total	241	8,125	(7,884)
Extra-Curricular	241	0,125	241
Educational Transportation Costs Co-Curricular		8,125	(8,125)