To: Baxter Academy Board of Directors/Public Record From: Baxter Academy Executive Director, Anna Marie Klein-Christie Date: 12/202022

Executive Director's Report

Next Board Engagement: Donor Phone calls through December 2022

AREA TO WATCH (AW)	ON Track (OT)	STARTING Initiative (SI)	Board Action (BA)	
1. Compliance:				
 Ongoing work with Bob Kautz focused Monitoring Report, Staff Focus (OT) 				
• Working with Howie Berger regarding Charter Commission that will be shared with Lana Ewing in				
January.				
Next reports: Meeting ongoing December Financial and Compliance Audit. School Year: 2021-2022;				
Governing Board Changes; Testing for Lead in K-12 School Drinking Water; Board Approved				
Policies (compliance)				
2. Recruitment Strategies: (review activities from 22-23 for the 23-24 year):				
• Commence recruitment of Class of 2023 with Tuesday tours.				
Open House, ongoing regular tours.(SI)				
 Expanded social media outreach. Explore New Partnerships, camps with USM Robotics and otherwise (Feb/April/Summer) (SI) 				
 Explore New Farthersmps, camps with USWI Robotics and otherwise (Feb/April/Summer) (SI) 3. Academic & Admin Function/Curriculum: 				
 Math Curriculum is being reviewed to evaluate the needs of a 'post-covid' curriculum and 23-24 				
course of study is being created.(SI)				
 Collaboration with the Robotics program - Team working in Great Room after 1/1/23 (OT) 				
 Conducting publishable research on Baxter Academy outcomes (working with Howie Berger). (SI) 				
 Auditing academic outcomes relative to Charter Commission monitoring report. (SI) 				
0	Student Activities: Poetry Outloud, Open Mic, campus mural project.			
4. Community Outreach:				
• Engage Baxter Parent Organization - Beautification Day. December 3 - Success. (SI)				
Holding USM Roboti				
Roux University, Husson College, Portland Public Library, PMA). (SI)				
 ED Mentorship with the Maine Principals Association 				
• Vigil with Preble Street for Homeless and Penny War fundraising drive (total;1,171.54).				
5. Fundraising				
Pending full Board part	· · · · · · · · · · · · · · · · · · ·	•	1 11 /1 1 / 1 /	
0	1/1//2022 (a database for	recruitment, fundraising, ar	id all other relationship	
management) (OT)	off starios for 10th Annix	weary angoing (OT)		
 Collecting Alumni/Staff stories for 10th Anniversary - ongoing (OT) 6. Finance: (see financial reporting) 				
	1 0/	of current hudget training s	taff in hudget	
 Major work dedicated to revising presentation of current budget, training staff in budget management, and planning for 23-24. (AW) 				
 Next year's budget will be a challenge due to low enrollment and increased costs. (AW) 				
• Transition for Peter Montano into consulting role; Nik to serve as interim Treasurer.(SI)				
Creating new internal budget monitoring protocols (ongoing) (SI)				
7. Building/Staff Infrastructure:				
6	ting in changes in infrastr	ucture/protocols.(AW)		
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• Building Inspection of DOL 12/20/22 (SI)